

### Announcement

28th July 2022

The following announcement was issued today to a Regulatory Information Service approved by the Financial Conduct Authority in the United Kingdom.

# DFI RETAIL GROUP HOLDINGS LIMITED HALF-YEAR RESULTS FOR THE SIX MONTHS ENDED 30TH JUNE 2022

### Highlights

- Underlying loss of US\$52 million, including US\$60 million loss from associates
- Subsidiaries delivered underlying operating profit of US\$76 million, 51% lower than prior year
- Strong profit growth for Health and Beauty
- Grocery Retail and Convenience profits impacted by pandemic and inflation
- Increased investments in digital to drive long-term sustainable growth
- Interim dividend of US¢1.00 per share declared

"The pandemic has continued to have a significant adverse effect on all of the Group's businesses, with the first quarter particularly difficult on the Chinese mainland and in Hong Kong. Profits are also being impacted by supply chain and inflationary pressures. As a result, the Group's profits for the full year are expected to be materially lower than those of 2021. The Group remains confident, however, in the strengths of the Group's banners and believes that the additional investment being made to advance digital capabilities, and improve stores and the Group's operating standards, will deliver sustainable growth for the Group, as the impact of the pandemic recedes."

Ben Keswick *Chairman* 

#### Results

	(unaudited Six months ended <b>2022</b> US\$m	) 30th June 2021 US\$m	Change %
Combined total sales including 100% of associates and joint ventures	14,028	13,950	+1
Sales Underlying (loss)/profit attributable to	4,483	4,537	-1
shareholders* (Loss)/profit attributable to shareholders	(52) (58)	32 17	n/a n/a
	US¢	US¢	%
Underlying (loss)/earnings per share* (Loss)/earnings per share Interim dividend per share	(3.81) (4.25) 1.00	2.38 1.24 3.00	n/a n/a -67

<sup>\*</sup> the Group uses 'underlying (loss)/profit' in its internal financial reporting to distinguish between ongoing business performance and non-trading items, as more fully described in note 8 to the condensed financial statements. Management considers this to be a key measure which provides additional information to enhance understanding of the Group's underlying business performance.

The interim dividend of US¢1.00 per share will be payable on 12th October 2022 to shareholders on the register of members at the close of business on 19th August 2022.

# DFI RETAIL GROUP HOLDINGS LIMITED HALF-YEAR RESULTS FOR THE SIX MONTHS ENDED 30TH JUNE 2022

The Group's performance in the first half of 2022 was impacted by a number of challenges. Within the Group's subsidiaries, strong Health and Beauty profit growth and an increased contribution from IKEA were offset by reduced profit contributions from Grocery Retail and Convenience, which faced a combination of inflation and continuing customer behaviour shifts driven by the pandemic, with the latter leading to reduced levels of eating-at-home. The Group increased investments in digital capacity and capability during the period. While these reduced profit in the period, they are necessary to meet customers' evolving needs for on- and off-line service and are made with a view to driving long-term sustainable growth and value.

The Group's overall financial performance was impacted materially by the performance of key associates in the period. Results were particularly impacted by the substantial loss incurred by Yonghui for the fourth quarter of 2021. Maxim's performance was also significantly adversely impacted by the surge in COVID-19 cases within Hong Kong and resulting Government-imposed restrictions on dining.

### **RESULTS**

Total first half sales for the Group, including 100% of associates and joint ventures, increased by 1% to US\$14 billion. Reported subsidiary sales reduced by 1% to US\$4.5 billion. However, underlying subsidiary sales, excluding the impact of the Giant Indonesia restructuring in the second half of 2021, increased by 2%. Strong revenue growth in Health and Beauty and the contribution from new IKEA store openings were partially offset by lower sales within the Grocery Retail division, primarily driven by the easing of movement restrictions in Southeast Asia, which led to a reduction in eating-at-home by customers, and store renovation disruptions in Singapore.

The Group reported an underlying loss of US\$52 million for the first half, with US\$60 million loss attributable to associates. The Group's share of Yonghui's underlying results included US\$64 million of loss arising from Yonghui's performance in the fourth quarter of 2021. In addition, key associate Maxim's contributed an underlying loss of US\$26 million to the Group's results in the first half, due to the impact of movement restrictions imposed in Hong Kong.

Within the Group's subsidiaries, the profitability of the Health and Beauty division increased significantly as a result of a strong recovery in revenue across both North Asia and Southeast Asia. Overall subsidiary underlying operating profit was, however, US\$76 million for the period, a reduction of US\$78 million over the prior comparable period, as strong profit growth within Health and Beauty and an increased contribution from IKEA were offset by reduced profit contributions from Grocery Retail and Convenience, as well as operating expense investments to enhance digital capacity and marketing.

Operating cash flow, after lease payments, for the period was a net inflow of US\$76 million, compared with US\$97 million in the first half of 2021. As at 30th June 2022, the Group's net debt was US\$995 million, compared with US\$844 million at 31st December 2021.

Given the loss incurred in the first half of the year and the Group's commitment to maintaining a strong balance sheet position while supporting ongoing investments in business and digital transformation, the Board has reduced the interim dividend for 2022 to US¢1.00 per share.

#### **OPERATING PERFORMANCE**

Like-for-like sales for the Group's Grocery Retail division in the first half were slightly behind the prior year. Good like-for-like growth in North Asia was driven by pantry-stocking behaviour and strong in-store execution in the face of challenging external conditions and supply chain constraints, particularly in the first quarter. Sales performance in Southeast Asia was impacted by the easing of movement restrictions, which led to a reduction in eating-at-home, store renovation disruptions in Singapore and stock availability issues in Malaysia. Overall profitability, however, was behind the comparable period last year, due to a combination of inflation impacting cost of goods sold, operating cost pressures (particularly electricity and labour costs) and e-commerce investment costs.

The Group's Convenience business saw varying operating performance across regions in the first half. In Singapore, a relaxation of movement restrictions led to strong sales and profit recovery. Within North Asia, disruption caused by rising COVID-19 cases significantly impacted both like-for-like sales and profitability. In Hong Kong, the fifth COVID wave in the first quarter significantly impacted customer traffic. On the Chinese mainland, ongoing COVID-19 disruptions continued to have a significant impact on like-for-like sales.

The Health and Beauty division reported strong sales recovery in the first half. Mannings Hong Kong's like-for-like sales were supported by effective in-store execution and a surge in demand for COVID-19 related products and over-the-counter medicines. Guardian reported double-digit like-for-like growth across key geographies, driven by a combination of recovery in mall and tourist locations, strong demand for COVID-19 related products and effective store-level execution. Profitability also grew strongly in the first half, driven by a combination of strong sales recovery, effective promotion management and cost control.

Revenue for the Home Furnishings division increased relative to the corresponding period in 2021 due to the annualisation impact of newly-opened stores in the prior year and strong e-commerce sales. Like-for-like sales were adversely impacted in the first quarter as the pandemic continued to disrupt store operating capacity and there was significantly reduced stock availability. Despite the ongoing challenges faced by IKEA during the first half, profitability was ahead of the same period last year, with like-for-like sales improving in the second quarter.

The performance of Maxim's, the Group's 50%-owned associate, was severely impacted by Government-imposed dining restrictions in Hong Kong, as well as temporary lockdowns on the Chinese mainland. Like-for-like sales, however, recovered in Hong Kong over the course of the second quarter as restrictions eased.

The Group's share of Yonghui's underlying loss for the six months ended March 2022 was US\$38 million. Encouragingly, Yonghui reported improvements in like-for-like sales and a return to profitability in the first quarter of 2022. In addition, Robinsons Retail reported solid sales and profit growth contribution for the first half. Robinsons Retail reported in the first quarter of 2022 that its drugstores, department stores and specialty segments delivered strong sales recovery reflecting increased economic activity as restrictions in the Philippines started to ease in February 2022.

#### **BUSINESS DEVELOPMENTS**

Driving digital innovation remains a key strategic priority for DFI Retail Group. In July 2020, DFI launched its *yuu* coalition loyalty programme, a critical milestone in driving DFI's modernisation and digital transformation. Since its launch, *yuu* has exceeded expectations and has now welcomed over four million members. The *yuu-niverse* has grown to include Maxim's

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restaurants, insurance partners and, most recently, a fuel partner. In May 2022, yuu-to-me was

officially launched, offering customers an integrated one-stop online shopping experience and

home delivery to customers across leading Hong Kong brands on one yuu mobile app. Initial

performance has been encouraging. Digital remains a key priority for the Group, and the Group

expects to continue investing to drive long-term value for shareholders.

**PEOPLE** 

The first quarter was a particularly challenging period in our core market of Hong Kong, with

a significant surge in COVID-19 cases and consequent constraints on the supply chain and

labour shortages. We express deep gratitude to our team members across the Group for their

continuing dedication and resolve to putting our customers first during these challenging times.

**OUTLOOK** 

The pandemic has continued to have a significant adverse effect on all of the Group's businesses,

with the first quarter particularly difficult on the Chinese mainland and in Hong Kong. Profits

are also being impacted by supply chain and inflationary pressures. As a result, the Group's

profits for the full year are expected to be materially lower than those of 2021. The Group

remains confident, however, in the strengths of the Group's banners and believes that the

additional investment being made to advance digital capabilities, and improve stores and the

Group's operating standards, will deliver sustainable growth for the Group, as the impact of the

pandemic recedes.

Ben Keswick

Chairman

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# DFI Retail Group Holdings Limited Consolidated Profit and Loss Account for the six months ended 30th June 2022

	(unaudited) Six months ended 30th June					Year	ended 31st Decem	ber	
	Underlying business performance US\$m	Non-trading items US\$m	Total U <b>S\$m</b>	Underlying business performance US\$m	Non-trading items US\$m	Total US\$m	Underlying business performance US\$m	Non-trading items US\$m	Total US\$m
Sales (note 2) Cost of sales	4,483.1 (3,080.4)	- 	4,483.1 (3,080.4)	4,536.8 (3,123.9)	- -	4,536.8 (3,123.9)	9,015.4 (6,145.7)	- 	9,015.4 (6,145.7)
Gross margin Other operating income Selling and distribution costs Administration and other operating expenses	1,402.7 94.6 (1,175.5) (245.6)	6.6 - (7.2)	1,402.7 101.2 (1,175.5) (252.8)	1,412.9 105.2 (1,114.8) (248.7)	1.3 - (35.9)	1,412.9 106.5 (1,114.8) (284.6)	2,869.7 207.1 (2,310.1) (452.9)	28.4	2,869.7 235.5 (2,310.1) (484.3)
Operating profit (note 3)	76.2	$\frac{(0.6)}{(0.6)}$	75.6	154.6	(34.6)	120.0	313.8	$\frac{(3.1)}{(3.0)}$	310.8
Financing charges Financing income	(58.2) 1.6		(58.2) 1.6	(60.5) 0.5		(60.5) 0.5	(119.5) 0.7		(119.5) 0.7
Net financing charges (note 4) Share of results of associates	(56.6)	-	(56.6)	(60.0)	- 15.5	(60.0)	(118.8)	- (1.4)	(118.8)
and joint ventures (note 5) (Loss)/profit before tax Tax (note 6)	(59.6) (40.0) (18.3)	(5.6)	(65.2) (46.2) (18.3)	(43.6) 51.0 (19.0)	15.5 (19.1) 0.2	(28.1) 31.9 (18.8)	(40.4) 154.6 (60.0)	(1.4) (4.4) 1.1	(41.8) 150.2 (58.9)
(Loss)/profit after tax	(58.3)	(6.2)	(64.5)	32.0	(18.9)	13.1	94.6	(3.3)	91.3
Attributable to: Shareholders of the Company Non-controlling interests	(51.6)	(6.0) (0.2)	(57.6) (6.9)	32.1 (0.1)	(15.4)	16.7 (3.6)	104.6 (10.0)	(1.7) (1.6)	102.9 (11.6)
	(58.3) US¢	(6.2)	(64.5) US¢	32.0 US¢	(18.9)	13.1 US¢	94.6 US¢	(3.3)	91.3 US¢
(Loss)/earnings per share (note 7) - basic - diluted	(3.81) (3.81)		(4.25) (4.25)	2.38 2.37		1.24 1.24	7.73 7.73		7.61 7.61

# DFI Retail Group Holdings Limited Consolidated Statement of Comprehensive Income for the six months ended 30th June 2022

	Six m 2022 US\$m	(unaudited) nonths ended 30th June 2021 US\$m	Year ended 31st December 2021 US\$m
(Loss)/profit for the period	(64.5)	13.1	91.3
Other comprehensive (expense)/income			, , , , , , , , , , , , , , , , , , , ,
Items that will not be reclassified to profit or loss:			
Remeasurements of defined benefit plans Tax relating to items that will not be reclassified	0.4 (0.1)		22.1 (3.5)
Share of other comprehensive income/ (expense) of associates and joint ventures	0.3 1.0 1.3	(0.5) (0.5)	18.6 1.0 19.6
Items that may be reclassified subsequently to profit or loss:			
Net exchange translation differences - net loss arising during the period	(108.1)	(5.4)	(19.8)
Cash flow hedges			
<ul><li>net gain arising during the period</li><li>transfer to profit and loss</li></ul>	29.2 (2.1)	7.2 5.5	10.1 11.6
	27.1	12.7	21.7
Tax relating to items that may be reclassified	(1.7)	(2.5)	(3.3)
Share of other comprehensive expense of associates and joint ventures	(4.3) (87.0)	<u>(0.5)</u> 4.3	<u>(1.1)</u> (2.5)
Other comprehensive (expense)/income for the period, net of tax	(85.7)	3.8	
Total comprehensive income for the period	(150.2)	16.9	108.4
Attributable to: Shareholders of the Company Non-controlling interests	$   \begin{array}{r}     (144.1) \\     \underline{\qquad (6.1)} \\     (150.2)   \end{array} $	20.6 (3.7) 16.9	120.1 (11.7) 108.4

# DFI Retail Group Holdings Limited Consolidated Balance Sheet at 30th June 2022

		(unaudited) At 30th June	At 31st December
	2022	2021	2021
	US\$m	US\$m	US\$m
Net operating assets			
Intangible assets	404.8	406.6	411.9
Tangible assets	760.7	754.5	803.3
Right-of-use assets	2,614.8	2,795.6	2,747.6
Associates and joint ventures	1,968.9	2,134.5	2,164.3
Other investments	21.7	6.2	11.5
Non-current debtors	125.4	112.3	113.2
Deferred tax assets	17.8	13.6	14.7
Pension assets	9.3		13.3
Non-current assets	5,923.4	6,223.3	6,279.8
Stocks	793.1	745.8	781.9
Current debtors	211.2	219.5	232.0
Current tax assets	17.5	21.1	15.6
Cash and bank balances	219.1	262.7	210.4
	1,240.9	1,249.1	1,239.9
Non-current assets held for sale (note 9)	81.8	19.9	85.1
Current assets	1,322.7	1,269.0	1,325.0
Current creditors Current borrowings	(1,976.7) (799.8)	(1,892.4) (692.5)	(2,081.3) (743.5)
Current lease liabilities	(602.0)	(633.0)	(640.3)
Current tax liabilities	(32.2)	(52.6)	(26.6)
Current provisions	(38.0)	(67.8)	(49.2)
Current liabilities	(3,448.7)	(3,338.3)	(3,540.9)
Net current liabilities	(2,126.0)	(2,069.3)	(2,215.9)
Long-term borrowings	(414.0)	(505.5)	(310.8)
Non-current lease liabilities	(2,212.4)	(2,324.7)	(2,320.0)
Deferred tax liabilities	(42.9)	(37.5)	(44.0)
Pension liabilities	(5.7)	(16.1)	(7.5)
Non-current creditors	(10.0)	(32.6)	(11.4)
Non-current provisions	(105.9)	(105.1)	(103.0)
Non-current liabilities	(2,790.9)	(3,021.5)	(2,796.7)
	1,006.5	1,132.5	1,267.2

(Consolidated Balance Sheet continued on page 9)

# DFI Retail Group Holdings Limited Consolidated Balance Sheet at 30th June 2022 (continued)

	2022 US\$m	(unaudited) At 30th June 2021 US\$m	At 31st December 2021 US\$m
Total equity Share capital Share premium and capital reserves Revenue and other reserves	75.2 65.0 872.6	75.2 60.2 987.2	75.2 60.2 1,131.8
Shareholders' funds Non-controlling interests	1,012.8 (6.3) 1,006.5	1,122.6 9.9 1,132.5	1,267.2 - 1,267.2

# DFI Retail Group Holdings Limited Consolidated Statement of Changes in Equity for the six months ended 30th June 2022

	Share capital <b>US\$m</b>	Share premium US\$m	Capital reserves US\$m	Revenue and other reserves US\$m	Attributable to shareholders of the Company US\$m	Attributable to non-controlling interests US\$m	Total equity <b>US\$m</b>
Six months ended 30th June 2022 (unaudited)							
At 1st January 2022	75.2	35.6	24.6	1,131.8	1,267.2	-	1,267.2
Total comprehensive income	-	-	-	(144.1)	(144.1)	(6.1)	(150.2)
Dividends paid by the Company (note 10)	-	-	-	(87.4)	(87.4)	-	(87.4)
Dividends paid to non-controlling interests	-	-	-	-	-	(0.2)	(0.2)
Share-based long-term incentive plans	-	-	4.8	-	4.8	-	4.8
Shares purchased for a share-based long-term incentive plan	-	-	-	(20.0)	(20.0)	-	(20.0)
Change in interests in associates and joint ventures	-	-	-	(7.7)	(7.7)	-	(7.7)
Transfer		2.0	(2.0)				
At 30th June 2022	75.2	37.6	27.4	872.6	1,012.8	(6.3)	1,006.5
Six months ended 30th June 2021 (unaudited)							
At 1st January 2021	75.1	34.1	25.5	1,187.6	1,322.3	13.6	1,335.9
Total comprehensive income	-	-	-	20.6	20.6	(3.7)	16.9
Dividends paid by the Company (note 10)	-	-	-	(155.6)	(155.6)	-	(155.6)
Exercise of options	0.1	-	-	-	0.1	-	0.1
Share-based long-term incentive plans	-	-	0.6	-	0.6	-	0.6
Change in interests in associates and joint ventures	-	-	-	(65.4)	(65.4)	-	(65.4)
Transfer		1.5	(1.5)				
At 30th June 2021	75.2	35.6	24.6	987.2	1,122.6	9.9	1,132.5

(Consolidated Statement of Changes in Equity continued on page 11)

DFI Retail Group Holdings Limited Consolidated Statement of Changes in Equity for the six months ended 30th June 2022 (continued)

	Share capital US\$m	Share premium US\$m	Capital reserves US\$m	Revenue and other reserves US\$m	Attributable to shareholders of the Company US\$m	Attributable to non- controlling interests US\$m	Total equity US\$m
Year ended 31st December 2021							
At 1st January 2021	75.1	34.1	25.5	1,187.6	1,322.3	13.6	1,335.9
Total comprehensive income	_	-	_	120.1	120.1	(11.7)	108.4
Dividends paid by the Company	_	-	-	(196.2)	(196.2)	-	(196.2)
Dividends paid to non-controlling interests	_	-	-	-	_	(1.9)	(1.9)
Exercise of options	0.1	(0.1)	-	-	_	-	-
Share-based long-term incentive plans	_	-	0.7	-	0.7	-	0.7
Change in interests in associates and joint ventures	_	-	-	20.3	20.3	-	20.3
Transfer		1.6	(1.6)				
At 31st December 2021	75.2	35.6	24.6	1,131.8	1,267.2		1,267.2

Revenue and other reserves at 30th June 2022 comprised revenue reserves of US\$1,187.4 million (2021: US\$1,212.2 million), hedging reserves of US\$34.4 million gain (2021: US\$0.8 million gain) and exchange reserves of US\$349.2 million loss (2021: US\$225.8 million loss).

Revenue and other reserves at 31st December 2021 comprised revenue reserves of US\$1,363.1 million, hedging reserves of US\$9.0 million gain and exchange reserves of US\$240.3 million loss.

# DFI Retail Group Holdings Limited Consolidated Cash Flow Statement for the six months ended 30th June 2022

	Six n 2022 US\$m	(unaudited) nonths ended 30th June 2021 US\$m	Year ended 31st December 2021 US\$m
Operating activities			
Operating profit (note 3) Depreciation and amortisation Other non-cash items Increase in working capital Interest received Interest and other financing charges paid Tax paid	75.6 437.7 (7.9) (32.0) 1.5 (57.8) (21.0) 396.1	120.0 439.3 (26.0) (18.5) 0.5 (59.5) (51.3) 404.5	310.8 885.7 (63.7) (10.4) 0.8 (117.2) (110.1) 895.9
Dividends from associates and joint ventures	11.5	23.7	46.4
Cash flows from operating activities	407.6	428.2	942.3
Investing activities			
Purchase of subsidiaries (note 12(a)) Purchase of associates and joint ventures Purchase of other investments (note 12(b)) Purchase of intangible assets Purchase of tangible assets Sale of associates and joint ventures (note 12(c)) Sale of properties (note 12(d)) Sale of tangible assets	(8.8) - (10.0) (2.9) (121.1) 6.9 - 0.8	(4.7) (100.1) - 35.0 0.5	(1.6) (5.0) (26.9) (185.1) - 86.3 7.6
Cash flows from investing activities	(135.1)	(69.3)	(124.7)
Financing activities			
Purchase of shares for a share-based long-term incentive plan (note 12(e)) Drawdown of borrowings Repayment of borrowings Net increase in other short-term borrowings Principal elements of lease payments Dividends paid by the Company (note 10) Dividends paid to non-controlling interests	(20.0) 710.5 (619.5) 83.0 (331.7) (87.4) (0.2)	759.3 (760.6) 100.8 (330.9) (155.6)	1,248.3 (1,308.2) 88.7 (672.0) (196.2) (1.9)
Cash flows from financing activities	(265.3)	(387.0)	(841.3)
Net increase/(decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period Effect of exchange rate changes	7.2 210.0 (5.8)	(28.1) 234.2 (0.1)	(23.7) 234.2 (0.5)
Cash and cash equivalents at end of period (note 12(f))	211.4	206.0	210.0

# **DFI Retail Group Holdings Limited Notes to Condensed Financial Statements**

## 1. Accounting Policies and Basis of Preparation

The condensed financial statements have been prepared in accordance with IAS 34 'Interim Financial Reporting' and on a going concern basis. The condensed financial statements have not been audited or reviewed by the Group's auditors pursuant to the UK Auditing Practices Board guidance on the review of interim financial information.

There are no changes to the accounting policies as described in the 2021 annual financial statements and the Group has not early adopted any standards or amendments that have been issued but not yet effective. A number of amendments were effective from 1st January 2022. The more important amendments applicable to the Group is as follows:

Amendments to IAS 37 – Onerous Contracts – Cost of Fulfilling a Contract (effective from 1st January 2022)

The amendments clarify that for the purpose of assessing whether a contract is onerous, the cost of fulfilling the contract includes both the incremental costs of fulfilling that contract and an allocation of other costs that relate directly to fulfilling contracts. The Group applied the amendments from 1st January 2022 and there is no significant impact on the Group's consolidated financial statements.

#### 2. Sales

	Including associates and joint ventures		Subsidiaries		
		Six months end	ded 30th June		
	2022	2021	2022	2021	
	US\$m	US\$m	US\$m	US\$m	
Analysis by operating segment:					
Food	10,958.1	11,031.5	3,089.0	3,264.9	
- Grocery retail	9,824.0	9,903.2	2,004.8	2,190.6	
- Convenience stores	1,134.1	1,128.3	1,084.2	1,074.3	
Health and Beauty	1,276.0	1,146.5	984.5	887.1	
Home Furnishings	409.6	384.8	409.6	384.8	
Restaurants	1,000.1	1,005.4	-	-	
Other Retailing	384.5	381.7			
	14,028.3	13,949.9	4,483.1	4,536.8	

Sales including associates and joint ventures comprise 100% of sales from associates and joint ventures.

Operating segments are identified on the basis of internal reports about components of the Group that are regularly reviewed by the Board for the purpose of resource allocation and performance assessment. DFI Retail Group operates in five segments: Food, Health and Beauty, Home Furnishings, Restaurants and Other Retailing. Food comprises grocery retail and convenience store businesses (including the Group's associate, Yonghui, a leading grocery retailer in the Chinese mainland). Health and Beauty comprises the health and beauty businesses. Home Furnishings is the Group's IKEA businesses. Restaurants is the Group's food and beverage associate, Maxim's, a leading Hong Kong restaurant chain. Other Retailing represents the department stores, specialty and Do-It-Yourself ('DIY') stores of the Group's Philippines associate, Robinsons Retail.

Sales and share of results of Yonghui and Robinsons Retail represent six months from October 2021 to March 2022 (2021: October 2020 to March 2021), based on their latest published announcements (note 5).

# 2. Sales (continued)

Set out below is an analysis of the Group's sales by geographical locations:

	_	ssociates and rentures	Subsidiaries		
•		Six months en	ded 30th June		
	2022	2021	2022	2021	
	US\$m	US\$m	US\$m	US\$m	
Analysis by geographical area:					
North Asia	10,745.5	10,606.6	3,054.0	2,993.9	
Southeast Asia	3,282.8	3,343.3	1,429.1	1,542.9	
	14,028.3	13,949.9	4,483.1	4,536.8	

The geographical areas covering North Asia and Southeast Asia, are determined by the geographical location of customers. North Asia comprises Hong Kong, the Chinese mainland, Macau and Taiwan. Southeast Asia comprises Singapore, Cambodia, the Philippines, Thailand, Malaysia, Indonesia, Vietnam and Brunei.

# 3. Operating Profit

	Six months ended	Six months ended 30th June		
	2022 US\$m	2021 US\$m		
		US\$III		
Analysis by operating segment:				
Food	47.3	103.5		
- Grocery retail	47.4	84.9		
- Convenience stores	(0.1)	18.6		
Health and Beauty	39.3	20.6		
Home Furnishings	<u> 15.2</u>	11.5		
	101.8	135.6		
Selling, general and administrative expenses <sup>+</sup>	(64.8)	(31.2)		
Underlying operating profit before IFRS 16*	37.0	104.4		
IFRS 16 adjustment <sup>^</sup>	39.2	50.2		
Underlying operating profit	76.2	154.6		
Non-trading items:				
- impairment of intangible assets	(6.3)	-		
- gain on partial disposal of a joint venture	6.3	-		
- business restructuring costs	(0.9)	(35.8)		
- profit on sale of properties	- 0.2	1.0		
- change in fair value of equity investments	0.3	0.2		
	75.6	120.0		

# 3. Operating Profit (continued)

Set out below is an analysis of the Group's underlying operating profit by geographical locations:

	Six months ended 30th June		
	2022	2021	
	US\$m	US\$m	
Analysis by geographical area:			
North Asia	100.6	122.0	
Southeast Asia	1.2	13.6	
	101.8	135.6	
Selling, general and administrative expenses <sup>+</sup>	(64.8)	(31.2)	
Underlying operating profit before IFRS 16*	37.0	104.4	
IFRS 16 adjustment <sup>^</sup>	39.2	50.2	
Underlying operating profit	76.2	154.6	

In relation to the COVID-19 pandemic, the Group had received government grants and rent concessions of US\$1.1 million (2021: US\$6.6 million) and US\$14.2 million (2021: US\$23.2 million), respectively, for the six months ended 30th June 2022. These subsidies were accounted for as other operating income.

### 4. Net Financing Charges

	Six months ended 30th Jun 2022 202 US\$m US\$n		
Interest expense	(55.2)	(57.4)	
<ul><li>bank loans and advances</li><li>lease liabilities</li><li>other loans</li></ul>	(13.0) (41.9) (0.3)	(9.9) (46.8) (0.7)	
Commitment and other fees	(3.0)	(3.1)	
Financing charges Financing income	(58.2) 1.6 (56.6)	(60.5) 0.5 (60.0)	

<sup>&</sup>lt;sup>+</sup> Included costs incurred for e-commerce development and digital innovation.

<sup>\*</sup> Property lease payments and depreciation of reinstatement costs under the lease contracts were included in the Group's analysis of operating and geographical segments' results.

<sup>^</sup> Represented the reversal of lease payments which were accounted for on a straight-line basis, adjusted by the lease contracts recognised under IFRS 16 'Leases', primarily for the depreciation charge on right-of-use assets.

### 5. Share of Results of Associates and Joint Ventures

	Six months ended 30th June		
	$2022^{\dagger}$ 20		
	US\$m	US\$m	
Analysis by operating segment:			
Food	(43.2)	(14.2)	
- Grocery retail	(43.0)	(13.1)	
- Convenience stores	(0.2)	(1.1)	
Health and Beauty	1.7	0.6	
Restaurants	(25.5)	(13.2)	
Other Retailing	1.8	(1.3)	
	(65.2)	(28.1)	

Share of results of associates and joint ventures included the following (losses)/gains from non-trading items (note 8):

	Six months ended 30th June	
	$2022^{\dagger}$	$2021^{\dagger}$
	US\$m	US\$m
Change in fair value of Yonghui's equity investments Change in fair value of Robinsons Retail's equity	5.4	29.2
investments	1.4	0.1
Impairment charge of Yonghui's investments	(12.5)	(13.9)
Net gains from sale of debt investments by		
Robinsons Retail	0.1	0.1
	(5.6)	15.5

Results are shown after tax and non-controlling interests in the associates and joint ventures.

In relation to the COVID-19 pandemic, included in share of results of associates and joint ventures were the Group's share of the government grants and rent concessions of US\$14.6 million (2021: US\$10.8 million) and US\$8.8 million (2021: US\$9.9 million), respectively, for the six months ended 30th June 2022.

<sup>&</sup>lt;sup>†</sup> Included six months results from October 2021 to March 2022 (2021: October 2020 to March 2021) for Yonghui and Robinsons Retail (note 2).

# 6. Tax

	Six months ended 30th June		
	2022	2021	
	US\$m	US\$m	
Tax charged to profit and loss is analysed as follows:			
Current tax	(24.9)	(26.1)	
Deferred tax	6.6	7.3	
	(18.3)	(18.8)	
Tax relating to components of other comprehensive income is analysed as follows:			
Remeasurements of defined benefit plans	(0.1)	-	
Cash flow hedges	(1.7)	(2.5)	
	(1.8)	(2.5)	

Tax on profits has been calculated at rates of taxation prevailing in the territories in which the Group operates. Share of tax credit of associates and joint ventures of US\$0.2 million (2021: US\$3.3 million) is included in share of results of associates and joint ventures.

### 7. (Loss)/Earnings per Share

Basic (loss)/earnings per share are calculated on loss attributable to shareholders of US\$57.6 million (2021: profit of US\$16.7 million), and on the weighted average number of 1,353.3 million (2021: 1,352.9 million) shares in issue during the period.

Diluted (loss)/earnings per share are calculated on loss attributable to shareholders of US\$57.6 million (2021: profit of US\$16.7 million), and on the weighted average number of 1,353.5 million (2021: 1,353.1 million) shares in issue after adjusting for 0.2 million (2021: 0.2 million) shares which are deemed to be issued for no consideration under the share-based long-term incentive plans based on the average share price during the period.

Additional basic and diluted (loss)/earnings per share are also calculated based on underlying (loss)/profit attributable to shareholders. A reconciliation of earnings is set out below:

		Si	x months end	ded 30th Jun	e	
-		2022			2021	
	US\$m	Basic loss per share US¢	Diluted loss per share US¢	US\$m	Basic earnings per share US¢	Diluted earnings per share US¢
(Loss)/profit attributable to shareholders Non-trading	(57.6)	(4.25)	(4.25)	16.7	1.24	1.24
items (note 8) Underlying (loss)/profit attributable to shareholders	(51.6)	(3.81)	(3.81)	32.1	2.38	2.37

### 8. Non-trading Items

Non-trading items are separately identified to provide greater understanding of the Group's underlying business performance. Items classified as non-trading items include fair value gains and losses on equity and debt investments which are measured at fair value through profit and loss; gains and losses arising from the sale of businesses, investments and properties; impairment of non-depreciable intangible assets, properties, associates and joint ventures, and other investments; provisions for the closure of businesses; acquisition-related costs in business combinations; and other credits and charges of a non-recurring nature that require inclusion in order to provide additional insight into underlying business performance.

An analysis of non-trading items after interest, tax and non-controlling interests is set out below:

Six r	ix months ended 30th June	
	2022	2021
	US\$m	US\$m
Impairment of intangible assets	(6.3)	-
Gain on partial disposal of a joint venture	6.3	-
Business restructuring costs	(0.7)	(32.0)
Profit on sale of properties	-	0.9
Change in fair value of equity investments	0.3	0.2
Share of change in fair value of Yonghui's equity investments	5.4	29.2
Share of change in fair value of Robinsons Retail's equity		
investments	1.4	0.1
Share of impairment charge of Yonghui's investments	(12.5)	(13.9)
Share of net gains from sale of debt investments by Robinsons		, ,
Retail	0.1	0.1
	(6.0)	(15.4)

In April 2022, the Group acquired 100% interest in DFI Digital (Hong Kong) Limited ('Digital Hong Kong') and DFI Digital (Singapore) Pte. Limited ('Digital Singapore') from its joint venture, Retail Technology Asia Limited ('RTA'). Following the acquisitions, Digital Hong Kong and Digital Singapore became wholly-owned subsidiaries of the Group. Goodwill amounting to US\$13.2 million was recognised and an impairment charge of US\$6.3 million on the related goodwill was recorded during the period.

Gain on partial disposal of a joint venture represented the gain arising from the Group's disposal of its 8.5% interest in RTA, a 50% owned joint venture in May 2022. The Group's interest in RTA is reduced to 41.5% upon the completion of the transaction.

In 2021, the management decided to withdraw its Giant brand investment in Indonesia following a strategic review recommendation. Exit costs of US\$30.5 million mainly relating to impairment charge against tangible assets, landlord compensation and the expected payments to employees were charged in the profit and loss.

### 9. Non-current Assets Held for Sale

At 30th June 2022, the non-current assets held for sale represented 18 properties in Indonesia, three properties in Hong Kong and one retail property in Malaysia brought forward from 31st December 2021 remained unsold. The sale of these properties is highly probable in the remainder of the year.

### 10. Dividends

	Six months ended 30th June		30th June
		2022	2021
	_	US\$m	US\$m
Final dividend in respect of 2021 of US¢6.50 (2020: US¢11.50) per share		87.9	155.6
Dividends on shares held by a subsidiary of the Group		01.3	133.0
under a share-based long-term incentive plan	-	(0.5)	
	=	87.4	155.6

An interim dividend in respect of 2022 of US¢1.00 (2021: US¢3.00) per share amounting to a total of US\$13.5 million (2021: US\$40.6 million) is declared by the Board, and will be accounted for as an appropriation of revenue reserves in the year ending 31st December 2022.

# 11. Financial Instruments

# Financial instruments by category

The carrying amounts of financial assets and financial liabilities at 30th June 2022 and 31st December 2021 are as follows:

	Fair value of hedging instruments US\$m	Fair value through profit and loss US\$m	Financial assets at amortised cost US\$m	Other financial liabilities US\$m	Total carrying amounts US\$m
At 30th June 2022 Financial assets measured at fair value Other investments					
<ul><li>equity investments</li><li>debt investments</li></ul>	- -	11.7 10.0	-	-	11.7 10.0
Derivative financial instruments	37.4	-	_	-	37.4
	37.4	21.7	_		59.1
Financial assets not measured at fair value					
Debtors	-	-	226.0	-	226.0
Cash and bank balances			219.1		219.1
		<u> </u>	445.1		445.1
Financial liabilities measured at fair value Derivative financial					
instruments	(0.1)	_	_	_	(0.1)
	(0.1)	_	_		(0.1)
Financial liabilities not measured at fair value					
Borrowings	-	-	-	(1,213.8)	(1,213.8)
Lease liabilities Trade and other payables excluding non-financial	-	-	-	(2,814.4)	(2,814.4)
liabilities	-	-	-	(1,769.8)	(1,769.8)
				(5,798.0)	(5,798.0)

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Financial instruments by category (continued)

	Fair value of hedging instruments US\$m	Fair value through profit and loss US\$m	Financial assets at amortised cost US\$m	Other financial liabilities US\$m	Total carrying amounts US\$m
At 31st December 2021 Financial assets measured at fair value Other investments					
- equity investments Derivative financial	-	11.5	-	-	11.5
instruments	10.5	<u>-</u>			10.5
	10.5	11.5			22.0
Financial assets not measured at fair value					
Debtors	-	-	253.1	-	253.1
Cash and bank balances			210.4		210.4
			463.5		463.5
Financial liabilities measured at fair value Derivative financial					
instruments	(0.4)				(0.4)
	(0.4)				(0.4)
Financial liabilities not measured at fair value					
Borrowings	-	-	-	(1,054.3)	(1,054.3)
Lease liabilities Trade and other payables excluding non-financial	-	-	-	(2,960.3)	(2,960.3)
liabilities				(1,888.1)	(1,888.1)
				(5,902.7)	(5,902.7)

The fair values of financial assets and financial liabilities approximate their carrying amounts.

Fair value estimation

(i) Financial instruments that are measured at fair value

For financial instruments that are measured at fair value in the balance sheet, the corresponding fair value measurements are disclosed by level of the following fair value measurement hierarchy:

(a) Quoted prices (unadjusted) in active markets for identical assets or liabilities ('quoted prices in active markets')

The fair values of listed securities are based on quoted prices in active markets at the balance sheet date.

(b) Inputs other than quoted prices in active markets that are observable for the asset or liability, either directly or indirectly ('observable current market transactions')

The fair values of derivative financial instruments are determined using rates quoted by the Group's bankers at the balance sheet date. The rates for interest rate swaps and forward foreign exchange contracts are calculated by reference to market interest rates and foreign exchange rates.

The fair values of unlisted equity investments, club debentures, are determined using prices quoted by brokers at the balance sheet date.

(c) Inputs for assets or liabilities that are not based on observable market data ('unobservable inputs')

The fair values of other unlisted equity and debt investments are determined using valuation techniques by reference to observable current market transactions or the market prices of the underlying investments with certain degree of entity specific estimates or discounted cash flow by projecting the cash inflows from these investments.

There were no changes in valuation techniques during the six months ended 30th June 2022 and the year ended 31st December 2021.

Fair value estimation (continued)

# (i) Financial instruments that are measured at fair value (continued)

The table below analyses financial instruments carried at fair value at 30th June 2022 and 31st December 2021, by the levels in the fair value measurement hierarchy:

	Observable current market transactions US\$m	Unobservable inputs US\$m	Total US\$m
At 30th June 2022			
Assets Other investments			
- equity investments	6.7	5.0	11.7
- debt investments	-	10.0	10.0
Derivative financial instruments at fair value			
- through other comprehensive income	36.7	-	36.7
- through profit and loss	0.7		0.7
	44.1	15.0	59.1
Liabilities Derivative financial instruments at fair value - through other comprehensive income - through profit and loss	(0.1)	- -	(0.1)
	(0.1)		(0.1)
At 31st December 2021 Assets Other investments - equity investments	6.5	5.0	11.5
Derivative financial instruments at fair value - through other comprehensive income	10.2	_	10.2
- through profit and loss	0.3	_	0.3
	17.0	5.0	22.0
Liabilities Derivative financial instruments at fair value - through other comprehensive income	(0.2)	_	(0.2)
- through profit and loss	(0.2)		(0.2)
	(0.4)		(0.4)

Fair value estimation (continued)

## (i) Financial instruments that are measured at fair value (continued)

There were no transfers between the categories during the six months ended 30th June 2022 and the year ended 31st December 2021.

Movement of financial instruments which are valued based on unobservable inputs during the year ended 31st December 2021 and six months ended 30th June 2022 are as follows:

	Unlisted equity investments US\$m	Unlisted debt investments US\$m	Total US\$m
At 1st January 2021 Addition	5.0	- -	5.0
At 31st December 2021 and 1st January 2022 Addition	5.0	10.0	5.0 10.0
At 30th June 2022	5.0	10.0	15.0

#### (ii) Financial instruments that are not measured at fair value

The fair values of current debtors, cash and bank balances, current creditors, current borrowings and current lease liabilities are assumed to approximate their carrying amounts due to the short-term maturities of these assets and liabilities.

The fair values of long-term borrowings are based on market prices or are estimated using the expected future payments discounted at market interest rates. The fair values of non-current lease liabilities are estimated using the expected future payments discounted at market interest rates.

#### 12. Notes to Consolidated Cash Flow Statement

## (a) Purchase of subsidiaries

S	Six months ended 30th June	
	2022	
	US\$m	
Non-current assets	0.1	
Current assets	8.1	
Current liabilities	(7.0)	
Fair value of identifiable net assets acquired	1.2	
Goodwill	13.2	
Consideration paid	14.4	
Cash and cash equivalents at the date of acquisitions	(5.6)	
Net cash outflow	8.8	

In April 2022, the Group acquired 100% interest in Digital Hong Kong and Digital Singapore, developing and driving digital innovation businesses, from its joint venture, RTA, for a total net cash consideration of US\$8.8 million.

The fair values of the identifiable assets and liabilities at the acquisition date are provisional and will be finalised within one year after the acquisition date.

The goodwill arising from the acquisition amounting to US\$13.2 million was attributable to its ownership interest in the intellectual property.

None of the goodwill is expected to be deductible for tax purposes.

There were no sales recognised by these subsidiaries during the period. Loss after tax since acquisitions in respect of these subsidiaries during the period amounted to US\$8.3 million. Had the acquisitions occurred on 1st January 2022, consolidated loss after tax for the six months ended 30th June 2022 would have been US\$77.3 million.

- (b) Purchase of other investments mainly related to the Group's subscription of a five-year convertible bond of Pickupp Limited, a delivery platform founded in Hong Kong, for a principal of US\$10.0 million in January 2022.
- (c) Sale of associates and joint ventures mainly related to the proceeds from the Group's disposal of its 8.5% interest in RTA amounted to US\$6.9 million in May 2022.
- (d) Sale of properties in 2021 included disposal of three properties in Malaysia and two properties in Indonesia for a total net consideration of US\$35.0 million.

### 12. Notes to Consolidated Cash Flow Statement (continued)

- (e) Purchase of shares for a share-based long-term incentive plan related to the purchase of 7,912,100 ordinary shares from the stock market by a subsidiary of the Group for a total consideration of US\$20.0 million.
- (f) Analysis of balances of cash and cash equivalents

	At 30th	At 31st
	June	December
	2022	2021
	US\$m	US\$m
Cash and bank balances	219.1	210.4
Bank overdrafts	(7.7)	(0.4)
	211.4	210.0

## 13. Capital Commitments and Contingent Liabilities

Total capital commitments at 30th June 2022 and 31st December 2021 amounted to US\$214.7 million and US\$184.6 million, respectively.

Various Group companies are involved in litigation arising in the ordinary course of their respective businesses. Having reviewed outstanding claims and taking into account legal advice received, the Directors are of the opinion that adequate provisions have been made in the condensed financial statements.

### 14. Related Party Transactions

The parent company of the Group is Jardine Strategic Limited ('JSL') and the ultimate parent company is Jardine Matheson Holdings Limited ('JMH'). Both companies are incorporated in Bermuda.

In the normal course of business, the Group undertakes a variety of transactions with JMH and certain of its subsidiaries, associates and joint ventures. The more significant of such transactions are described below.

The Group pays management fees to Jardine Matheson Limited ('JML'), a wholly-owned subsidiary of JMH, under the terms of a Management Services Agreement, for certain management consultancy services provided by JML. The management fees paid by the Group to JML were US\$0.2 million (2021: US\$0.1 million) for the first six months of 2022. The Group also paid directors' fees of US\$0.2 million (2021: US\$0.2 million) to JML for the same period in 2022.

The Group rents properties from Hongkong Land Holdings Limited ('HKL'), a subsidiary of JMH. The lease payments paid by the Group to HKL for the first six months of 2022 were US\$1.5 million (2021: US\$1.5 million). The Group's 50%-owned associate, Maxim's, also paid lease payments of US\$3.9 million (2021: US\$4.5 million) to HKL for the first six months of 2022.

The Group obtains repairs and maintenance services from Jardine Engineering Corporation ('JEC'), a subsidiary of JMH. The total fees paid by the Group to JEC for the first six months of 2022 amounted to US\$1.2 million (2021: US\$0.8 million).

Maxim's supplies ready-to-eat products at arm's length to certain subsidiaries of the Group. For the first six months of 2022, these amounted to US\$17.1 million (2021: US\$12.2 million).

The Group's digital joint venture, RTA, implements point-of-sale system and provides consultancy services to the Group. The total fees paid by the Group to RTA for the first six months of 2022 were US\$5.6 million (2021: nil).

There were no other related party transactions that might be considered to have a material effect on the financial position or performance of the Group that were entered into or changed during the first six months of the current financial year.

Amounts of outstanding balances with associates and joint ventures are included in debtors and creditors, as appropriate.

Balances with group companies of JMH at 30th June 2022 and 31st December 2021 are immaterial, unsecured, and have no fixed terms of repayment.

# **DFI Retail Group Holdings Limited Principal Risks and Uncertainties**

The Board has overall responsibility for risk management and internal control. The following have been identified previously as the areas of principal risk and uncertainty facing the Company, and they remain relevant in the second half of the year.

- Economic Risk
- Commercial Risk
- Financial and Treasury Risk
- Concessions, Franchises and Key Contracts Risk
- Regulatory and Political Risk
- Pandemic and Natural Disasters Risk
- Cybersecurity and Technology Risk
- Talent Risk
- Environmental and Climate Risk

For greater detail, please refer to pages 151 to 154 of the Company's 2021 Annual Report, a copy of which is available on the Company's website at www.DFIretailgroup.com.

### **Responsibility Statement**

The Directors of the Company confirm to the best of their knowledge that:

- a. the condensed financial statements have been prepared in accordance with IAS 34; and
- b. the interim management report includes a fair review of all information required to be disclosed by the Disclosure Guidance and Transparency Rules 4.2.7 and 4.2.8 issued by the Financial Conduct Authority in the United Kingdom.

For and on behalf of the Board

Ian McLeod Clem Constantine

Directors

## DFI Retail Group Holdings Limited Dividend Information for Shareholders

The interim dividend of US¢1.00 per share will be payable on 12th October 2022 to shareholders on the register of members at the close of business on 19th August 2022. The shares will be quoted ex-dividend on 18th August 2022, and the share registers will be closed from 22nd to 26th August 2022, inclusive.

Shareholders will receive their cash dividends in United States Dollars, except when elections are made for alternate currencies in the following circumstances.

### Shareholders on the Jersey branch register

Shareholders registered on the Jersey branch register will have the option to elect for their dividends to be paid in Sterling. These shareholders may make new currency elections for the 2022 interim dividend by notifying the United Kingdom transfer agent in writing by 23rd September 2022. The Sterling equivalent of dividends declared in United States Dollars will be calculated by reference to a rate prevailing on 28th September 2022.

Shareholders holding their shares through CREST in the United Kingdom will receive their cash dividends in Sterling only as calculated above.

# Shareholders on the Singapore branch register who hold their shares through The Central Depository (Pte) Limited ('CDP')

### Shareholders who are on CDP's Direct Crediting Service ('DCS')

Those shareholders who are on CDP's DCS will receive their cash dividends in Singapore Dollars unless they opt out of CDP Currency Conversion Service, through CDP, to receive United States Dollars.

# Shareholders who are not on CDP's DCS

Those shareholders who are not on CDP's DCS will receive their cash dividends in United States Dollars unless they elect, through CDP, to receive Singapore Dollars.

Shareholders on the Singapore branch register who wish to deposit their shares into the CDP system by the dividend record date, being 19th August 2022, must submit the relevant documents to M & C Services Private Limited, the Singapore branch registrar, by no later than 5.00 p.m. (local time) on 18th August 2022.

# DFI Retail Group Holdings Limited About DFI Retail Group

DFI Retail Group (the 'Group') is a leading pan-Asian retailer. At 30th June 2022, the Group and its associates and joint ventures operated over 10,300 outlets and employed over 220,000 people. The Group had total annual sales in 2021 exceeding US\$27 billion.

The Group provides quality and value to Asian consumers by offering leading brands, a compelling retail experience and great service; all delivered through a strong store network supported by efficient supply chains.

The Group (including associates and joint ventures) operates under a number of well-known brands across five divisions. The principal brands are:

### Food

- Grocery retail Wellcome in Hong Kong S.A.R.; Yonghui in Chinese mainland; Cold Storage in Malaysia and Singapore; Giant in Malaysia and Singapore; Hero in Indonesia; and Robinsons in the Philippines.
- Convenience stores 7-Eleven in Hong Kong and Macau S.A.R., Singapore and Southern China.

### Health and Beauty

• Mannings in Chinese mainland, Hong Kong and Macau S.A.R.; Guardian in Brunei, Cambodia, Indonesia, Malaysia, Singapore and Vietnam.

# **Home Furnishings**

• IKEA in Hong Kong and Macau S.A.R., Indonesia and Taiwan.

### Restaurants

• Hong Kong Maxim's group in Chinese mainland, Hong Kong and Macau S.A.R., Cambodia, Malaysia, Singapore, Thailand and Vietnam.

## Other Retailing

• Robinsons in the Philippines operating department stores, specialty and DIY stores.

The Group's parent company, DFI Retail Group Holdings Limited, is incorporated in Bermuda and has a primary listing on the London Stock Exchange, with secondary listings in Bermuda and Singapore. The Group's businesses are managed from Hong Kong by DFI Retail Group Management Services Limited through its regional offices. DFI Retail Group is a member of the Jardine Matheson Group.

For further information, please contact:

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As permitted by the Disclosure Guidance and Transparency Rules of the Financial Conduct Authority in the United Kingdom, the Company will not be posting a printed version of the Half-Year Results announcement for the six months ended 30th June 2022 to shareholders. This Half-Year Results announcement will be made available on the Company's website, www.DFIretailgroup.com, together with other Group announcements.